

Carillion's progress towards sustainability

Twyford Down "wake up call"

Independent Advisory Panel: 6 advisors



World Wildlife Fund - Timber Group

Key performance indicators

Last Environmental prosecution

1994

TARMAC

1999

2003

2004

2005

Carillion formed in July 1999



Joined BITC's Winning with Integrity Project

2 independent advisors on environment committee, Chris Bains and David Cadman

The Wildlife Trusts partnership starts

First in our sector to be in FTSE 4 Good



95% ISO14001 certified

Entered BITC CR Index: top of our sector

Jonathan Porritt and David Cowans join Sustainability Committee



BITC Big Tick for environment
Winner BITC Impact on Society Award
BITC Company of the year 2003



Environment Policy created

Our first environment report

Environmental management system

The Natural Step and Princess Margaret Hospital Swindon



1995 Report



1997 Report

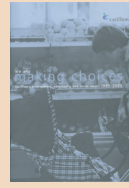


1996 Report



1998 Report

Quality in Construction Environment Award



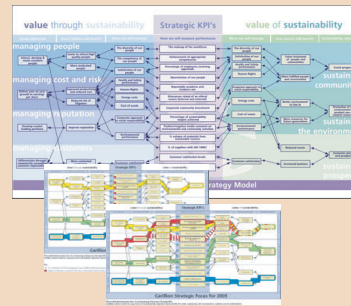
1999 Report

ACCA Reporting Award

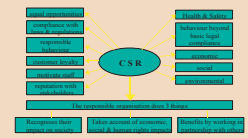
Identified our impacts
Sustainability Policy created



Established Sustainability Strategy Model

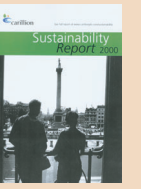


and understanding CSR



6 Business case issues identified

- 1 Attracting staff
- 2 Productivity and cost
- 3 Improving reputation
- 4 Happier customers
- 5 Motivated people
- 6 Reduce litigation risk



2000 Review



2001 Review



2002 Review



2003 Review

Established Sustainability Framework and 2004 to 2010 Business Plan, focus on:

- Attracting staff
- Reducing cost
- Work winning

Developing Tools

Stakeholder dialogue

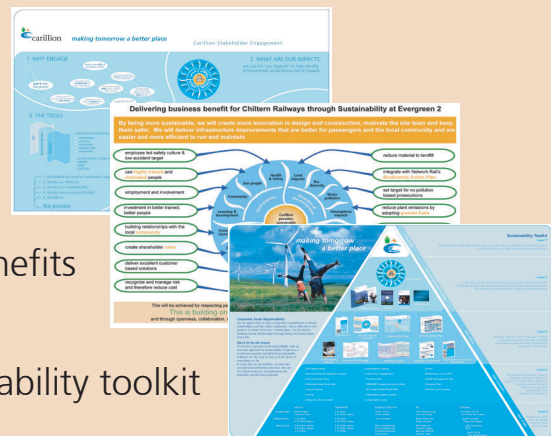
Explaining benefits

Sustainability toolkit

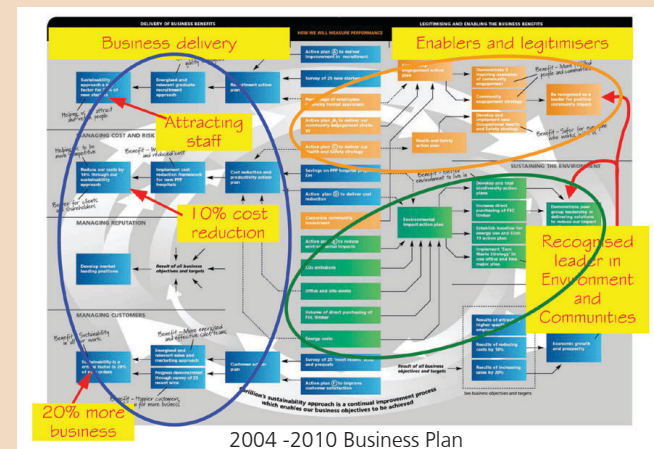
to Safety excellence

CBS Sustainability Action Plan

and a Sustainability Excellence Model?



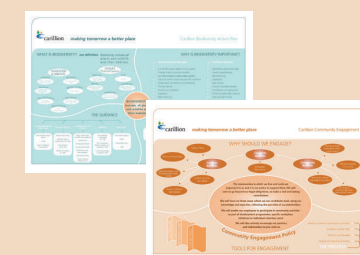
Continuing to develop Strategy Model



Tsunami response - becoming a patron of Registered Engineers for Disaster Relief

- St John Day seconded to Oxfam in Sri Lanka

Developing more tools
Biodiversity
Community



Reviewing our impacts



2004 Review